

An aerial photograph of a vast, green landscape. The foreground is filled with a patchwork of vibrant green fields, separated by dark, winding lines that represent roads or fences. In the distance, rolling hills and mountains are visible under a bright blue sky filled with large, white, fluffy clouds. The overall scene conveys a sense of natural beauty and sustainable land use.

GSTC 2019 GLOBAL CONFERENCE

**Navigating the way forward
in sustainable tourism**

Energy, water, and waste in travel and accommodations

Megatrends are provoking

URBANIZATION

+2.5B

people in cities by 2050

Source: United Nations, DESA

DIGITIZATION

30B

connected things by 2020

Source: Cisco

INDUSTRIALIZATION

+50%

Energy consumption by 2050

Source: IEA

**More
ELECTRIC**

2X faster growth of
electricity demand compared to
energy demand by 2040

Source : IEA WEO 2014

**More
DIGITIZED**

10X more incremental
connected devices than
connected people by 2020

Source : Cisco, Internet World Statistics

**More
DECARBONIZED**

82% of the economic
potential of energy efficiency in
buildings and more than half in
industry, remains untapped

Source : World Energy Outlook 2012,
Internal Analysis

**More
DECENTRALIZED**

70% of new capacity
additions will be in Renewables by
2040

Source : BNEF

IS IT REALLY A COMPETITION BETWEEN TECH & HUMAN ?



CULTURAL HERITAGE



OPTIMUM TECHNOLOGIES IMPLEMENTATION IN FUTURE HOTELS

WINDOWS



INSULATION



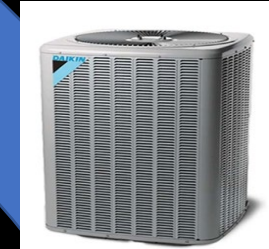
PLUG-IN AUTO



AUTOMATION



HEAT PUMP



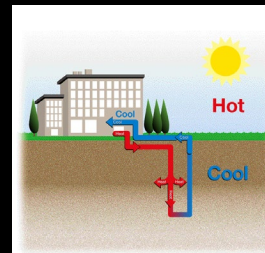
SOLAR SYSTEMS



PV - BIPV



GEO THERMY



VENTILATION VIA
ENERGY RECOVERY



ENERGY STORAGE



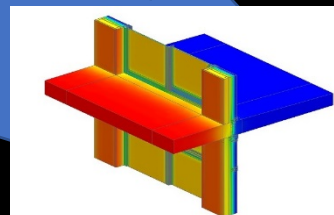
SHADING



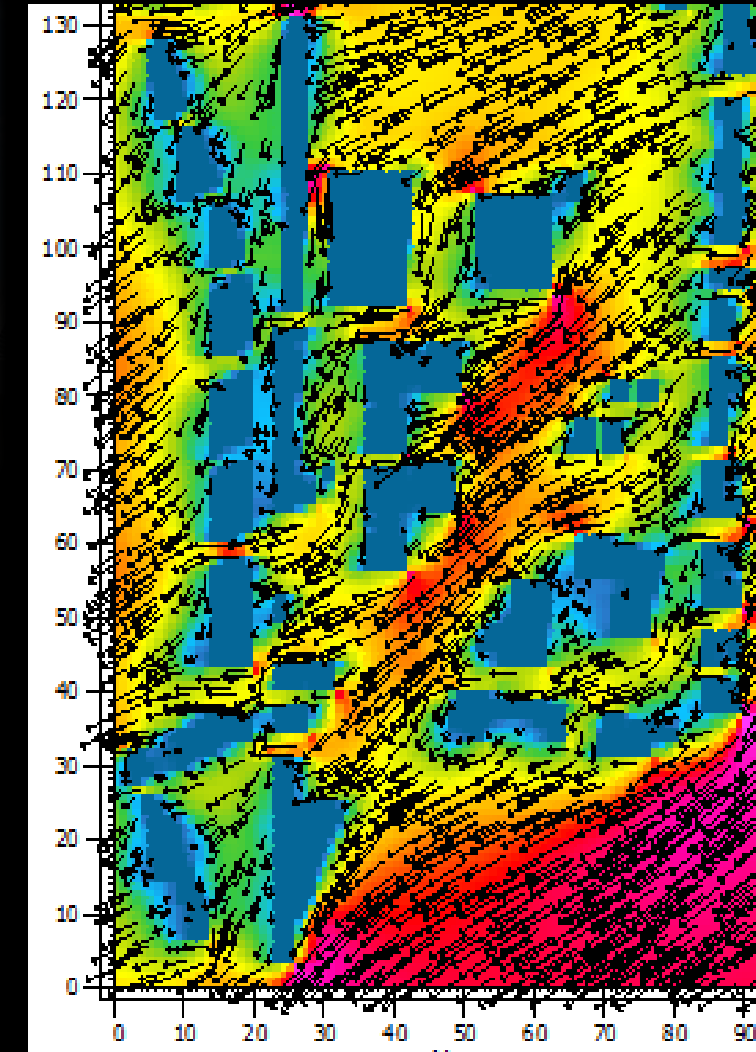
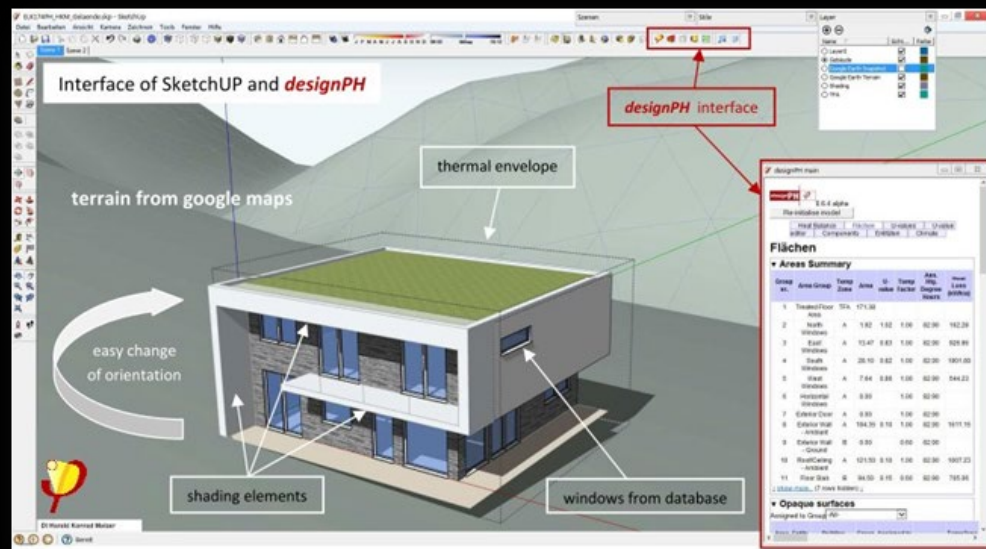
AIR TIGHTNESS



THERMAL BRIDGES



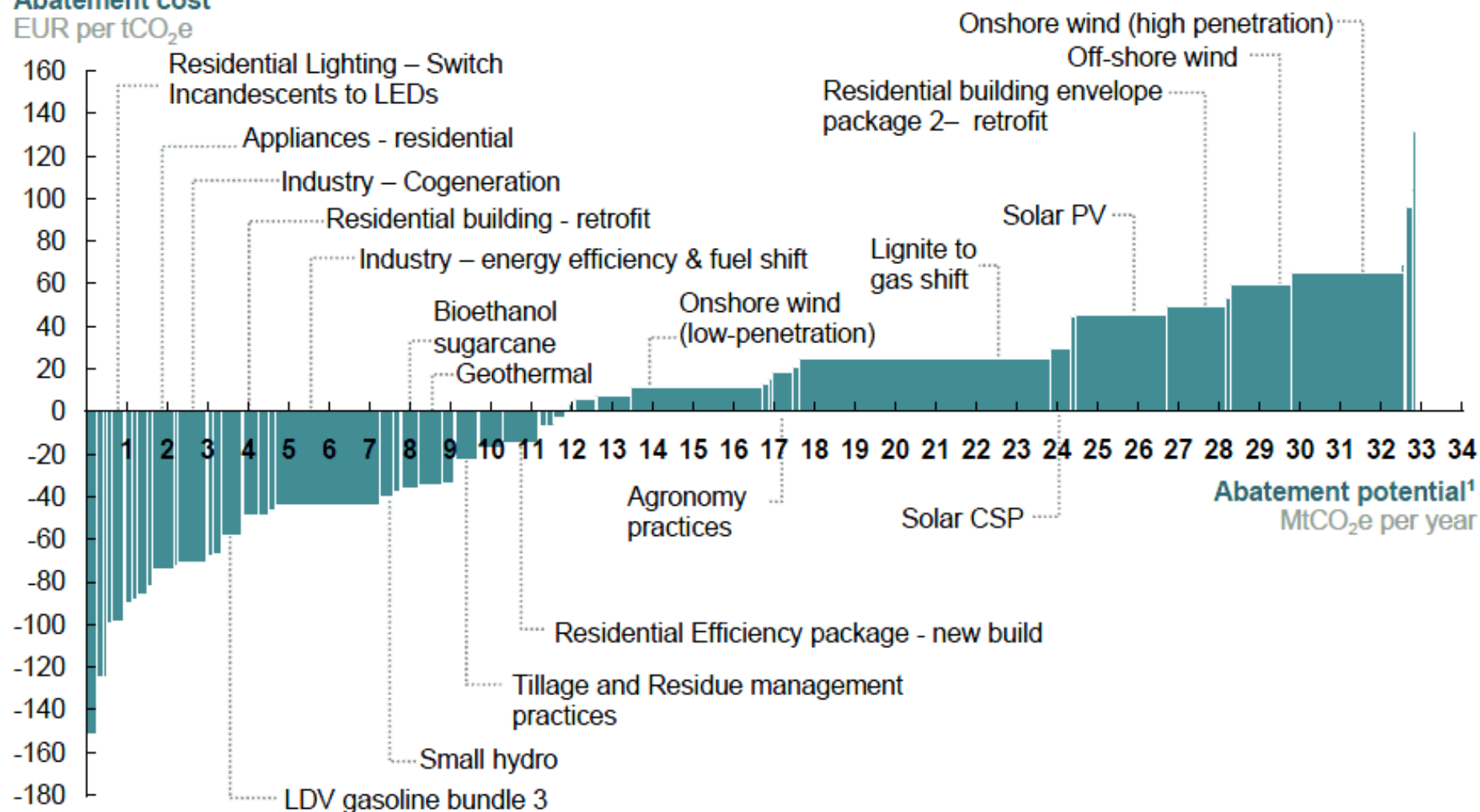
SUSTAINABABLE BUILDINGS, SIMULATIONS & RENEWABLES INTEGRATION



The Greek GHG Abatement Cost Curve includes a number of actions with negative and positive cost – in 2020, abatement of ~33 MtCO₂e is possible

Greece GHG abatement cost curve, 2020

Abatement cost
EUR per tCO₂e



¹ Versus reference case in same year, i.e. 2020

SOURCE: Greek GHG Abatement Cost Curve 2010



ARE THE AVAILABLE TECHNOLOGIES MATURE ENOUGH ?

WHO IS REALLY DECIDING ON TECHNOLOGY IMPLEMENTATION ?

WHAT IS REALLY THE CRITICAL POINT ON DECISION ?

? THINK RESPONSIBLY ? MORE THAN RETURN OF \$ INVESTMENT



MOST OF THE TIMES
THE CHANGE OF THE
WAY OF THINKING IS
ENOUGH !!!!!!!



Paulo Duarte

Director of Operations at Memmo Unforgettable Hotels



Duarte Conde Silva

Plant Manager at Gracióllica Lda



Motti Essakow

Co Founder & Chief Imagineer of Rythms by Design and
Rythms House

GSTC global conference

Terceira Island
December 6, 2019

energy, water and waste

our approach



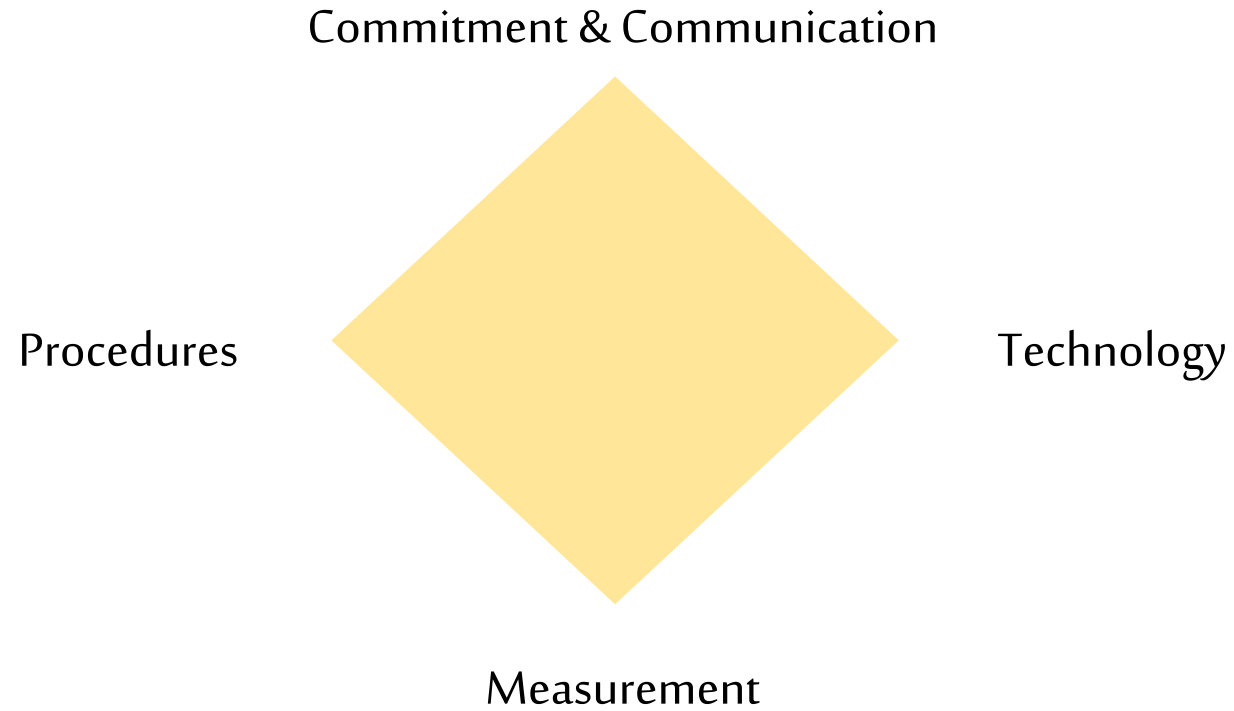
memmo[®]

UNFORGETTABLE HOTELS

our hotels



four strategic pillars



main goals

1. Performance improvements by reducing energy and water consumptions.
2. Reducing CO2 emissions.
3. Brand positioning.
4. Third party certification with regular external auditing.

commitment & communication

- **Shareholders** (definition of goals & investment decisions with impact on energy and water consumption).
- **The Team** (regular meetings, suggestion boxes for departmental teams, sharing & celebrating results).
- **Suppliers** (regular communication in order to reduce single use packaging).
- **Guests** (policy communication, towels reuse, suggestion boxes for guests).

procedures

- Preventive maintenance procedures.
- Keeping optimal equipment performance.
- Permanent analysis of possible deviations (water leaks and excessive energy consumption).
- Simple action plans for the teams & short reminders throughout the hotel (lights off, smart use of potable water, waste recycling).

technology

- Facility management software with automatic alerts.
- Water flow reducer equipments in all rooms maintaining the comfort of the showers.
- Smart equipments (reuse of the heat produced by the air conditioning system to water heating – pools & rooms, room energy activated with a unique room key and movement sensors).
- Massive use of LED.

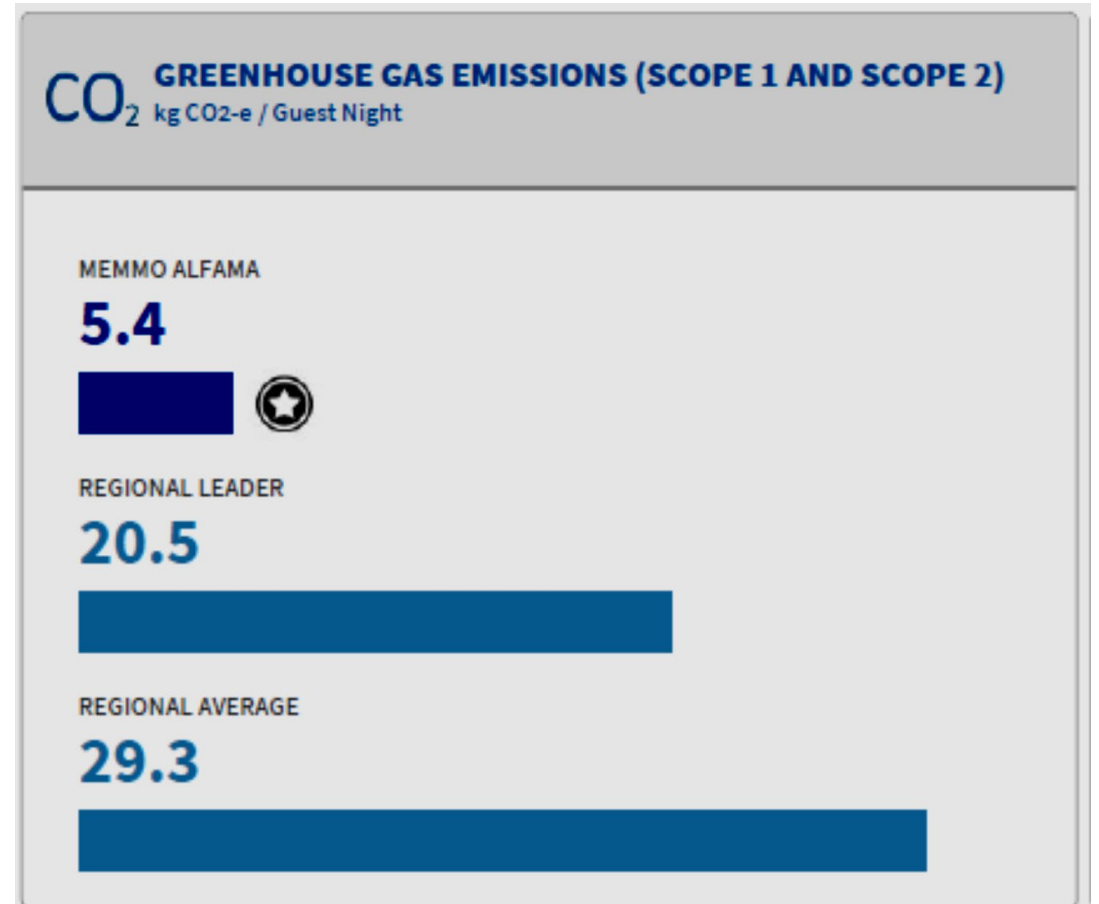
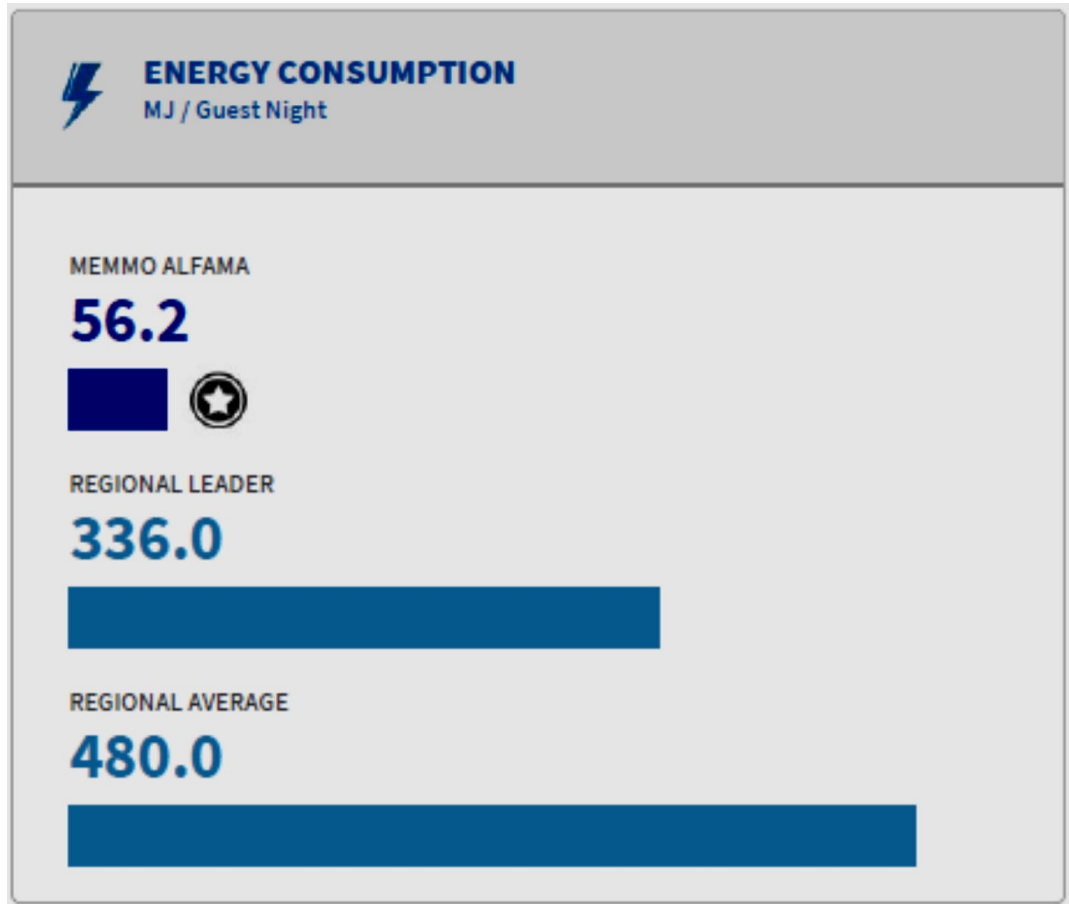
measurement

- Earth check partnership and platform.
- Tracking of fundamental KPI's:
 - Energy consumption per guest night
 - CO₂ Greenhouse gas emissions per guest night
 - Potable water consumption per guest night
 - Waste send to landfill per guest night
- Comparability with industry's benchmarks.

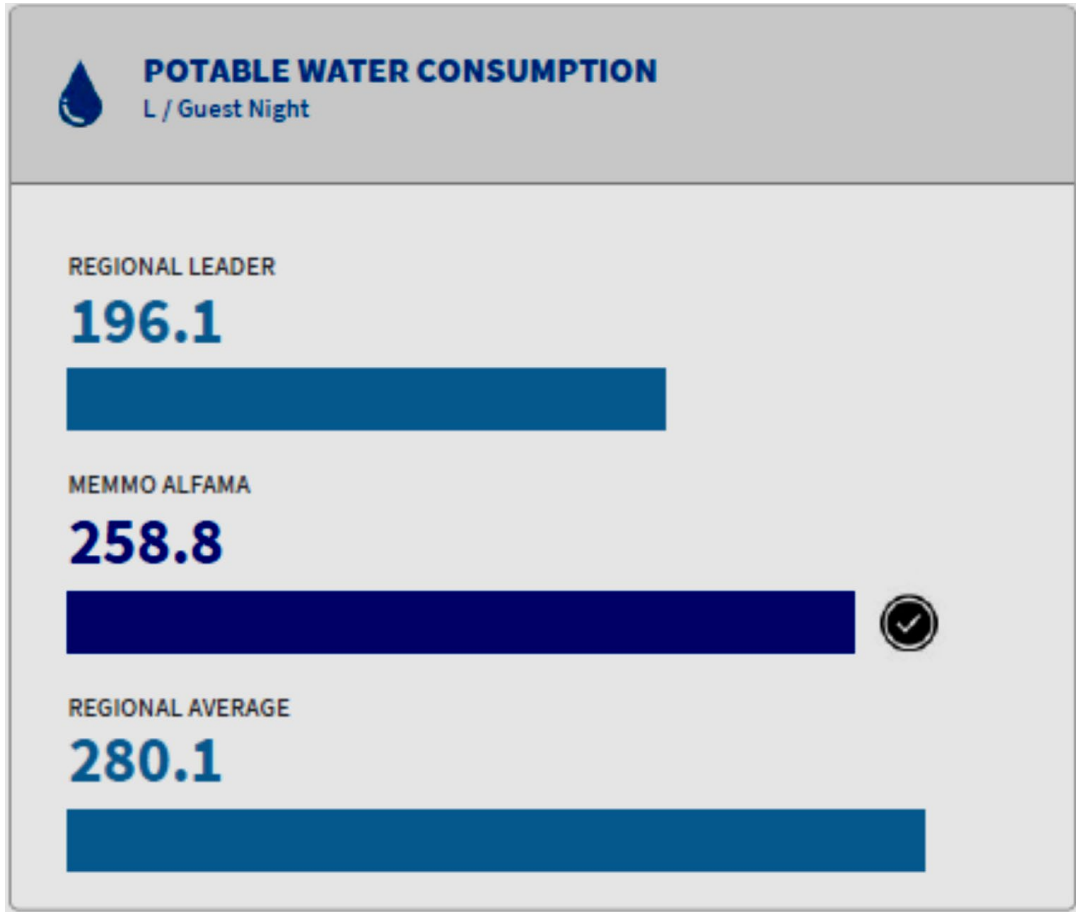
relevant results (2105-2018)

- 26% reduction of energy consumption per guest night from 20 kw/h to 15,6 kw/h (37 apartments of 4 yearly consumption).
- 31% reduction of CO2 greenhouse gas emissions from 7,8Kg to 5,4 kg per guest night (22 cars yearly emissions).
- 25% reduction of chemicals plastic waste from the housekeeping department.
- 30% reduction of paper waste.

comparison with competitors



comparison with competitors



thank you!



memmo

UNFORGETTABLE HOTELS



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Graciólica Renewable Hybrid Power Plant

**Global Sustainable Tourism 2019 Global Conference,
Terceira island, Azores Dec 4th – 7th, 2019**

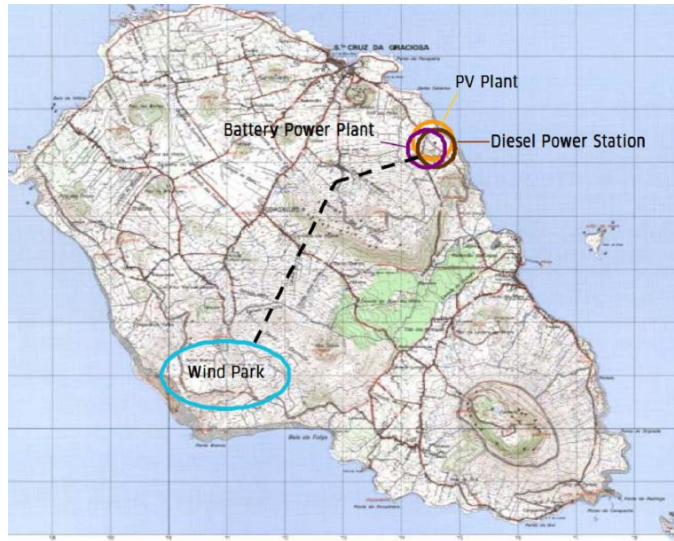


Agenda

1. Graciosa Electrical Power System;
2. Graciosa Island Micro-grid;
3. Gracióllica Project and major timelines;
4. A special Project;
5. Micro-grid and Power Quality improvements overview;
6. Renewable Penetration results;
7. Renewable Energy delivered & CO2 Emission Savings;



1. Graciosa Electrical Power System



Diesel Power Plant

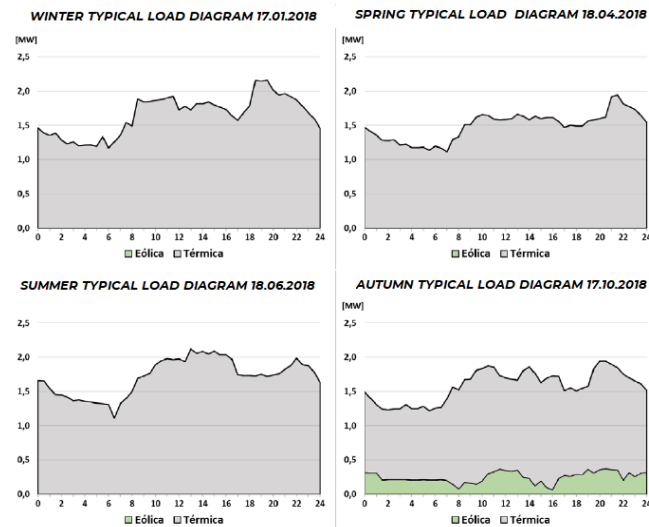
- 6 engines: 2x 750kVA; 1x 762kVA; 1x 1100 kVA 2x 1287 kVA;
- Total **4,6 MW** of rated power

Wind Farm

- 5 x 0,9 MW E-44 Wind turbines
- Total of **4,5 MW** rated power

Battery Power Plant

- **7,5 MW** of rated power;
- **2,6 MWh** of usable capacity
- 45600 LTO battery cells
- Nominal capacity of 30 Ah per cell;
- 3 independent Energy storage System (ESS) units;



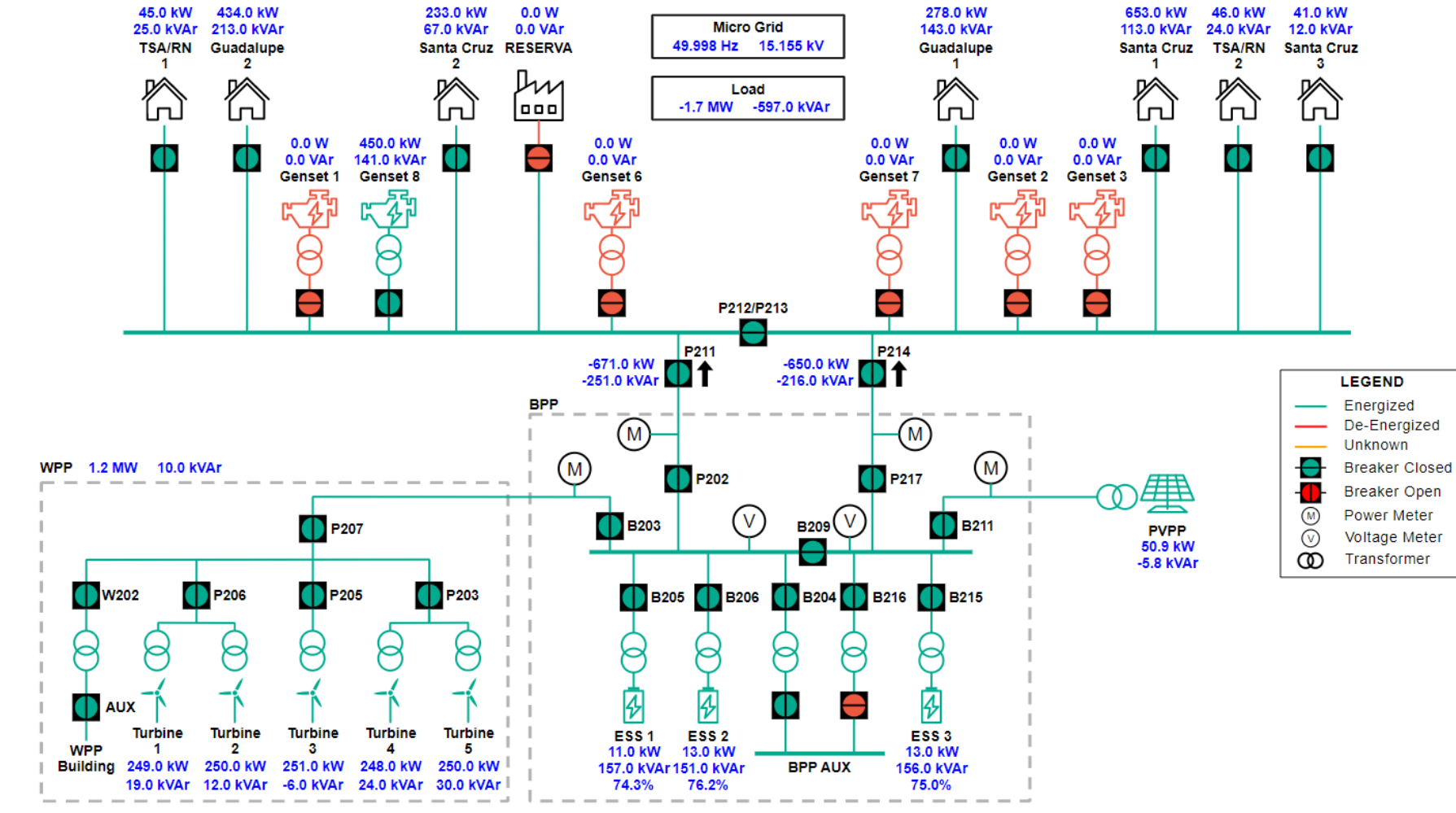
Graciosa Distribution Network

- 15 kV voltage level
- Island peak load of 2,2 MW and 1,2 MW of valley load
- Net Energy Production of 13,44 GWh in 2018;

Solar Farm

- 4000 solar panels;
- 40 SMA Sunnypower inverters, 25 kW of rated power each one;
- Total of **1 MW** of rated power;

2. Graciosa Island Micro-grid



3. Introduction to Gracióllica and project major timelines



SPV formed to build a hybrid power plant on Graciosa



Project conceived c. 2005



PPA signed 2013



HowardScott invested c. €12m in 2015



Physical assets largely complete 2016



HowardScott took responsibility from original developer Dec 2017 and invested additional €7m to finish the project



Development of new EMS solution and installation of new physical assets on site in 2018

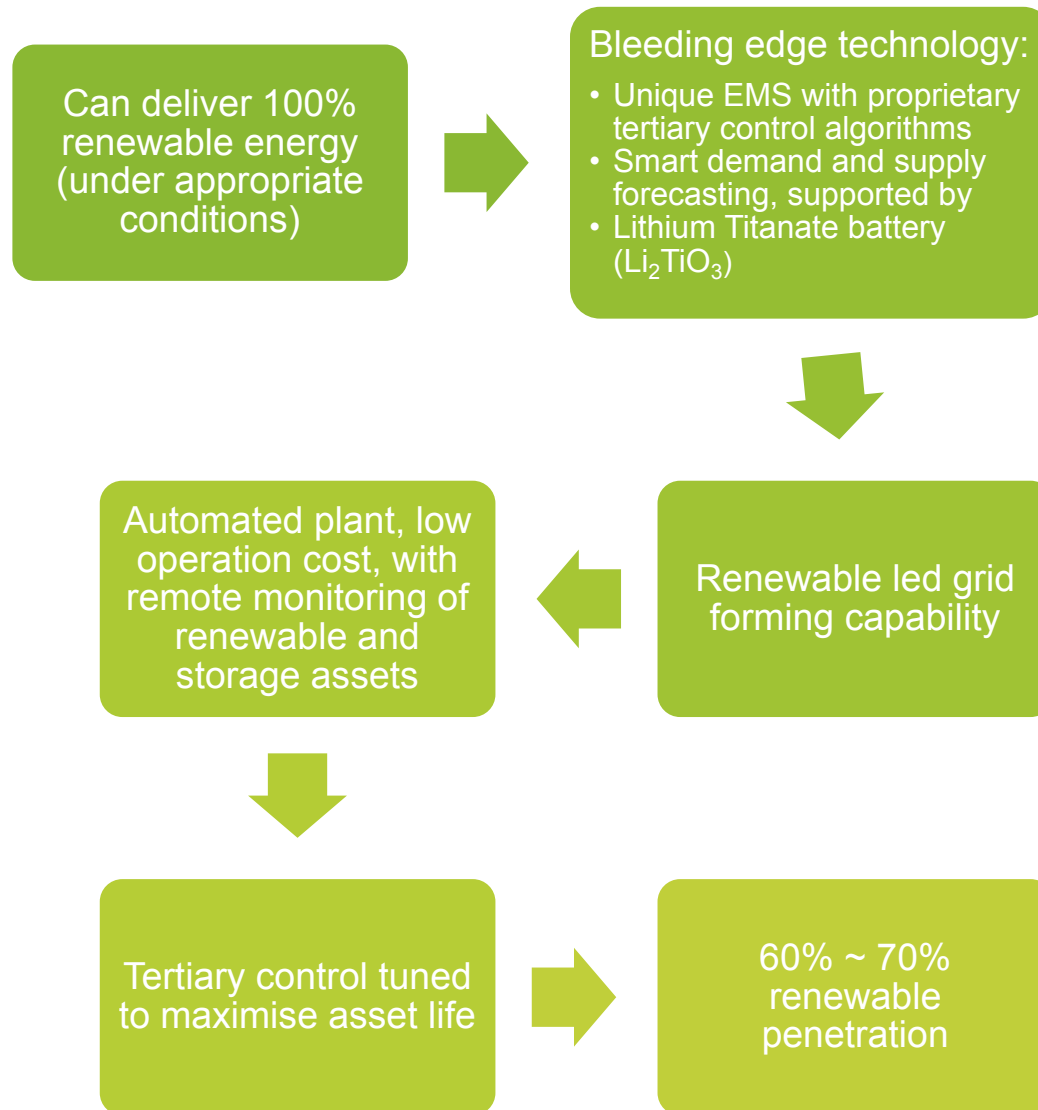


Realization of the endurance tests in the end of 2018 and final completion in July 2019



Commercial operation day (COD) started on August 21st, 2019

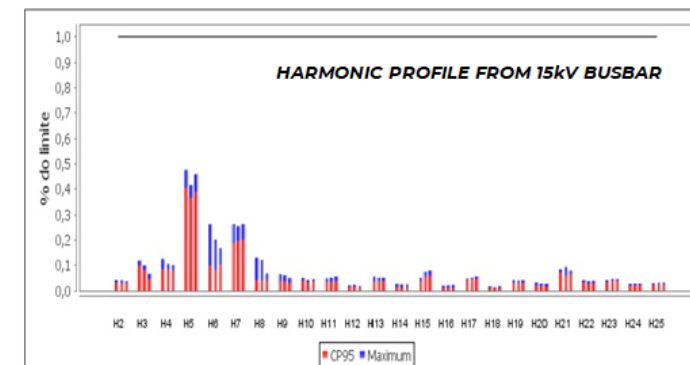
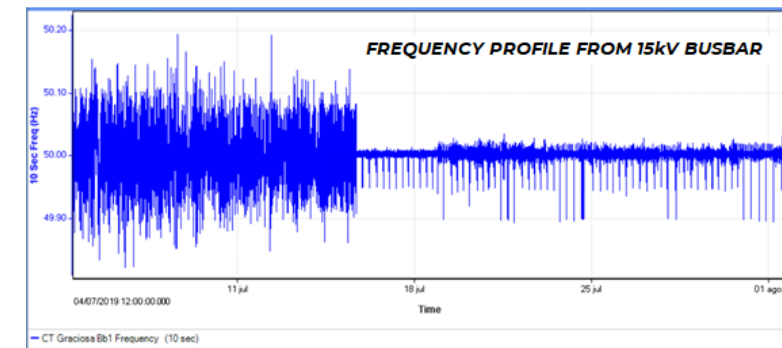
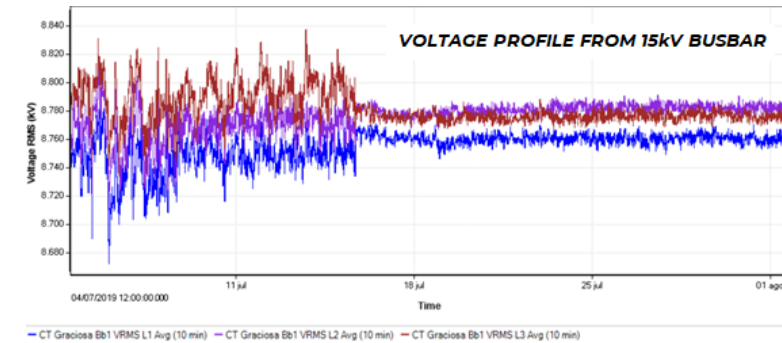
4.A special project



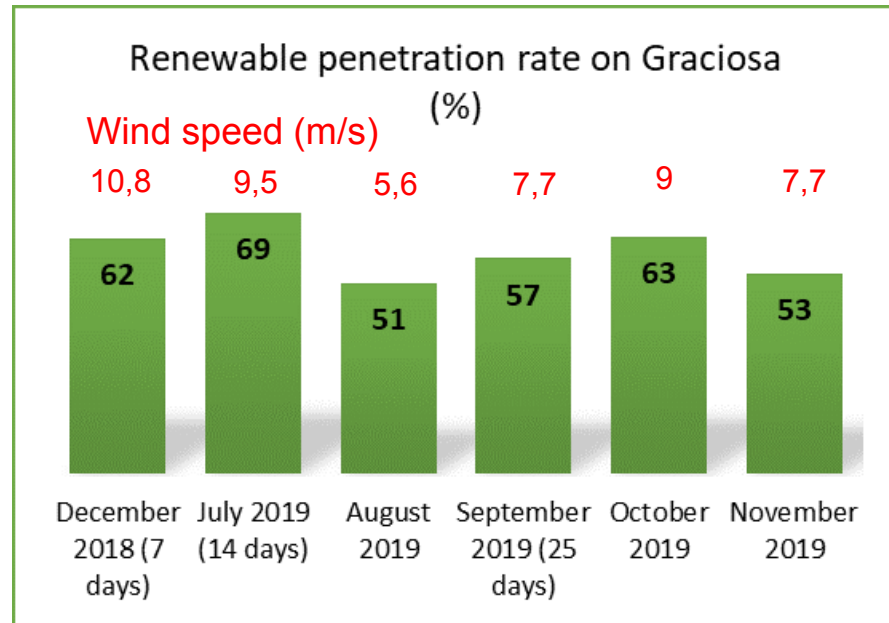
In harmony with the Açores' desire to be an environmental thought leader

5. Micro-grid and Power Quality improvements Overview

- **IMPROVEMENT OF QUALITY OF SUPPLY**
(e.g. voltage profile and frequency profile);
- **IMPROVEMENT OF CONTINUITY OF SUPPLY**
(So far three load shedding's have been avoided due to the running diesel engines to trip offline);
- **RELIABLE AND ROBUST SYSTEM RESPONSE FOLLOWING SHORT-CIRCUITS EVENTS** (Short-circuits in the island load feeders cleared in ~300 ms following restoration of voltage and frequency to their nominal values;
- **VERY HIGH RENEWABLES PENETRATION RATES OBTAINED IN ISOLATED POWER ELECTRICAL SYSTEMS;**



6. Renewable Penetration results



RP Average of 59,1 %

- ❖ **Longest consecutive period at 100% renewable in 2019:**

October 11th 21:03 → October 14th 05:37

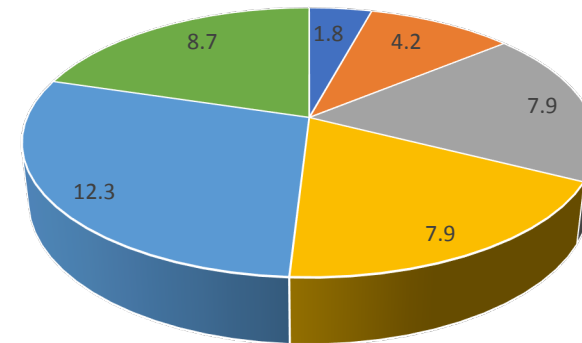
56 hours and 34 minutes

- ❖ **GHPP total of days connected to the grid: 138**
- ❖ **Total of days at 100% renewable: 42,8**



Graciosa island has been 100% fed by renewables 31% of the time in which the GHPP has been connected to the island grid

Total of 42,8 days at 100% renewable



- December 2018 (7 days)
- July 2019 (14 days)
- August 2019
- September 2019 (25 days)
- October 2019
- November 2019

7. Renewable Energy delivered & CO2 Emissions savings

- ❖ Total of Renewable Energy delivered on grid: 2,92 GWh: 89% coming from the wind farm and 11% coming from the Solar Farm.
- ❖ Reduction of 451.024 liters of diesel consumption at the Diesel Power Plant that represent the avoidance of 1188 TONS of CO2 emissions during the months of August, September and October 2019;
- ❖ Over 20 years the project is expected to save at least 95065 TONS of CO2 emissions;



Thank you for your attention

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